

ÖâÛ´´AØÛÝÛT´Û

PÛUVZ\|aLœ ì A Î ZZZæZUÛ´AL\|â´äAÒæTääÛâAËËËËAØÛ´æÝä´

W 6P=N@< DI=JPI? JM?@MN JA´††! =DGGJ I& =JJF/OJ/=DGG JA Ł††\$
W D+4)/X M@KM@N@I0@? HJM@ 0C<I !†† ° JA 6P=N@< DI=JPI? JM?@MN
W 7J0<G)JHK<IT =<>FGJB DI>M@<N@? ŁŽ´ ° N@LP@I0D<GGT OJ´Ł†††" =DGGJ I
W 5@KPM>C<N@?´!†† H DGGJ I JA NC<M@N&´Ł!†† H DGGJ I JA =PT=<>F KMJBM<H >JHKG@0@?

2+ :)´670+´´.386732ı´KMDG †#ı †††Ž V PÛUVZ\|aLœ ì AaÝUAÄÓŠÖKIALPNÄÄÄäVÛA@ ì ŽŸaTZ^ääŽâA
@PÛUVZ\|aLœ ì äÄÄäŽÛT^AäÛaŽääÛAÛ\|â´äAäæTääÛâAËËËËAäÛ´æÝä´Ç

6PHH<MT ,DI<I>D<G 5@NPGON AMJH)JI0DIPDIB 3K@M<0DJIN
NPØÛÛØšššÖššÛÛAÛQACEÄÑÄÄ İ FFMAYÛAÛÛÛÄ İ FFMASÛÛÛØššÖJA ÛPÖXY\WPXÄWPAÛ\ÛŸššPÖASÛASÛÛÛØššÖJAXØSPÖÝ\IPXÄ

	7CM@@ 1JI0CN +I?@?)C<IB@	
/I HDGGJINı @S>@KO K@M NC<M@ <HJPI0N´	1<Mı ŽŁı †††Ž	*@>† ŽŁı ††††	1<Mı ŽŁı ††††	6@LP@I0D<G	;@<M/JQ@M/ ;@<M
5@Q@IP@	ÆÉBFÉFÇÈ	ÆÉB€HÈÇÈ	ÆÉBĐĐĐÇG	ÉÇÈ Á	ÉEÇÈ Á
/I>JH@ ĞJNN´	ÆEÇÈ	ÆÄÈ€ÇFA	ÆÄÈÈÇÈÀ	ZDŸ	ZDŸ
/I>JH@ ĞJNN´ H<MBDI	EÇE ÁA				

3K@M<ODJI<G <I? ,DI<I>D<G .DBC@DBC@N

6P=N@<

,DI<I>D<G .DBC@DBC@N

NPØÛÛØSÛSÛSÛÛAÛACEÏÑÄÄ Ī FFMAYÛAÛÛÛÄ Ī FFMAGSÛÛÛØSÛIA ÛPÖXYÏPXAÛWPAÛÛÛSÛPÛSÛAQSÛÛÛSÛÛAXØSPÛYÏPXÄ

7CM@@ 1JI0CN +I?@?

ÕæP´ÛTA ẀZPŽæZÚA ŽáÚÛá´A &ÛáÛA ÆÊÐËËÇÐA ÝẀẀẀZZA ÛŽáA áVÛA áæTááÛáÇA ÌŽŽYCaŽÇPẀÝYA &T´A ÉÇGÇA PVÛA ÛŽÝŽ&ẀZÛA
T&TáU´A&ÛáÛATZZŽæZUÛÛATZÛAẀZÛáÛÛAẀZáVÛAaÛáẀZÛI

- 'F@M (4 80NDM< .DBC D+4)/X *@Q@GJKH@10 2JMR<T´
OTáÛÛAẀZáÛÛáTáÛÛAKZÛẀZÛáẀZÛBA ÖáŽÛæáÛÝÛZáBA ÌŽŽ´ááæUáẀZZBATZÛANZ´áTÝTáẀZZAÁẀKÖ Ì N b ÁAUŽŽááTUáA

6PMA<>@ 7@>C I J G J B D @ N

, D I < I > D < G . D B C G D B C O N

NPØÜÜØŠŠÜSÜÜÄÜQACEÄÑÄÄ Ī FFMAYÜÄÜÜÜÄ Ī FFMASÜÜÜÜŠÜJA ÜPÖXYWPXAÖWPAÜWÜYŠÖPÖASÜAQŠÜÜÜÜŠÜJAXØSPÖYÜPXÄ

/I HDG6DJIN*

5@Q@IP@

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ÆËËHÇG

ÆËËÉÇH

PÛŸšWÛÛPÛŸŸA ÛWÛPøŸÛÛÅ ØŸ ÛÖŸPÀ ØSÖÛRPÅ SPÖŸŸSA ÖÛÖÅ XÖQPYaÅA UÖÖÛNA ÖÛÖÅ PÛÛŸaÛPÛŸÅA ŠÛÛŸWŸPŽÛÛŸA ØÛÛŸWÛŸÅA
ØŸWŸPÛøaA PŽØSÖÛRPÅA ÖŸÖPŸaA ÖÛÖÅØÛŸŸÛŸÛÛÅ YÖŽŸŸÛÛÅA ÛŸŸÖøaÅA ÖÛÖÅ ÛWÛPøŸÛÛÅ ÖÛÖÅ ÖÛÖÅ XPøŸŸŸaða YSPA ÖÛÖŸŸÛÛÖA
WŸXŸŸŸÛÛÅ ÛÛÅ ÖŸŸÖPÛÖÅ ÛÖaÛŸŸÅ ÛŸÅXSÖWŸWŸPÛŸŸSÖXPÅ ÖXÅ ÖÛÅ ÍÛRŸŸSA ÛŸÖŸŸA ÛŸŸPÖAØÛÛÛÖaða ŸÛŸŸŸŸPÖAØŸŸÛÅ
ÖÛÖÅ ŸŸŸRÖŸŸÛÅ ÖRÖŸŸŸÅ ŸXða YÖŽÅ UÖZXÅA WŸPÖŸPÅ ÖÛÖÅ WŸRŸŸŸÛÛÅ ÖÛÖÅ ÖÛaA ŸÛÖŸŸŸÖŸPÀ ØŸŸÖŸŸRXA ÖaA WŸPŸŸÛÅ YÖŽÅ

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CL]LU\L
 7VZ[Z HUK L_WLUZLZ

A[OLY PUJVTL \$L_WLUZL%& UL[
 >VZZ MYVT PU]LZ[TLU[PU ELJOWP 9ULYNPLZ

<UJVTL ILMVYL UL[PU[LYLZ[L_WLUZL HUK PUJVTL [H_LZ
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<UJVTL \$SVZZ% ILMVYL PUJVTL [H_LZ
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>VZZ MYVT KPZJVU[PU\LK VWLYH[PVUZ
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9HYUPUNZ \$SVZZ% WLY ZOHYL MYVT JVU[PU\PUN VWLYH[PVUZ
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GLPNO[LK H]LYHNL ZOHYLZ V \[Z[HUKPUN3
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!@NBUEJIFE"		
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\$+% AYKLY IHJRSVN PZ JHSJ\SH[LK HZ [OL LZ[P TH[LK ZHSLZ]HS\L VM \UMPSLK& JVUMPYTLK J\Z[V TLY VYKLYZ H[[OL YLWVY[PUN KH[L(

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1 ; : 23 : >32 1 ; : > ; 872 / ?32 0 / 8 / : 13 >633?>
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BYVWLY[^ & WSHU[HUK LX\ PWTLU[& UL[
 <U[HUNPISL HZZL[Z& UL[
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DOVY['LYT KLI[HUK J\YYLU[WVY[PVU VM SVUN'[LYT KLI[
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!7N MILLIONS# UNBUEJIFE"

1 IBRHFS BNE 1 RFEJIS

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	8 O S S G R O M D O N T J N U J N H O P F R B T I O N S B T I R J C U T B C L F T O ? F D I N J P 4 9 1 P L D	7 N D O M F B T I R J C U T B C L F T O N O N \$ D O N T R O L L I N H J N T F R F S T S G R O M D O N T J N U J N H O P F R B T I O N S	< R O V J S I O N G O R J N D O M F T B W F S	: F T J N T F R F S T F W P E N S E B N E L O S S O N F B R L X F W T J N H U J S I M F N T O G E F C T	7 N D O M F C F G O R F N F T J N T F R F S T F W P E N S E B N E J N D O M F T B W F S ! ; P F R B T I N H P R O J I T "	2 F P R F D I B T I O N B N E B M O R T I Y B T I O N	3 B R N J N H S C F G O R F N F T J N T F R F S T F W P E N S E # J N D O M F T B W F S # E F P R F D I B T I O N B N E B M O R T I Y B T I O N ! 3 0 7 ? 2 / "
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5 K Q \ Z [L K K P S \ [L K S V Z Z W L Y Z O H Y L M Y V T J V U [P U \ P U N V W L Y H [P V U Z H [[Y P I \ [H I S L [V E L J O U P W : ? 7 W S J	! \$) () . %						

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2FDFMCFR (&# ' % ' ' ')

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7OHYNLZ HUK \$JYLKP[Z%3					
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5KQ\Z[LK 96<E8 5	! *-) (*)	! -- (-	! \$+ / (/ % !	\$,0 (%) !	*+) (2
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!7N MILLIONS# UNBUEJTFE"